

Special Educational Needs & Disabilities

SEND Joint Commissioning
Strategy Action Plan



SEND Joint Commissioning Strategy Action Plan

This action plan has been developed to sit alongside the SEND Joint Commissioning Strategy. It will focus on the specific deliverables across the Council and CCG (including the newly formed ICP) in partnership with stakeholders in Dudley.

However, the action plan details those areas where the system will be able to make tangible progress on within the next 18 months and thus focusses on three key areas with associated activity. The Action plan will be refreshed in 12 months to gauge progress and incorporate a set of further actions as the Strategy progresses and new commissioning relationships form with the Dudley ICP.

Initial Rating Key

High = Immediate actions - **work in situ**

Medium = Important and to be started in 2020

Low = Important and to be started in early 2021

Each stakeholder will contribute to their areas within the action plan and this tool will be used to feedback to SEND Oversight Group, Parents and Carers and Children's Improvement Board (and respective organisational governance structures)

Develop local support within our communities

Understanding the needs and outcomes of our local population are key to delivering and commissioning services that are sustainable and cost effective whilst also able to be flexible to meet changing needs of local communities.

Outcome 1: Understanding the specific needs of our children and young people

Outcome 2: Using data and intelligence to inform commissioning decisions

Key area	Deliverables	Expected completion date	Owner(s)	Rating Level
Use existing data and intelligence to develop a joint 5-year demand profile	1) Optimum mix of Special School / Specialist Resource / Mainstream provision required in Dudley	End of November 2020	Head of ICH / Principal Accountant	High
	2) Services required to complement provision linked to SIS review and reshape / Alternative Provision	January 2021	Service Manager CYP Commissioning	Medium
	3) Support for schools to maintain children within mainstream provision (both funding and support services)	January 2021	Head of Education Outcomes / Service Manager CYP Commissioning / CYP Commissioning Lead (Dudley CCG)	Medium
	4) Development of in-borough capacity to support the most complex children to prevent out of area reliance	June 2021	Head of Education Outcomes / Service Manager CYP Commissioning / Principal EP	
	5) An up to date and sustainable joint funding matrix	June 2021	Principal Accountant	
Refresh our SEN Needs assessment / analysis	1) Development of a focussed SEN Needs Assessment 2) Use of SEN Needs Assessment to further develop Commissioning Activity and School designation for 2021 / 2022 / 2023	December 2020	Intelligence Manager - Integrated Commissioning HUB CYP Commissioning Lead (Dudley CCG)	High

Value for Money and Quality Provision

Focussing on current funding within contracted provision there is a need to ensure oversight of arrangements are in place to provide assurance to Dudley Council and Dudley CCG whilst delivering the desired outcomes for children.

Outcome 3: Fit for purpose contracts and arrangements

Outcome 4: Embedding a Quality Assurance culture across the System and SEND service sector

Key area	Deliverables	Expected completion date	Owner(s)	Rating Level
Formalised arrangements across providers	<ul style="list-style-type: none"> • Contracts in place for all Independent Providers • High cost placements breakdowns reviewed and provider engagement / relations established • Input onto the Council Contracts Register held by Commercial and Procurement • Officers from both organisations will have the devolved responsibility to make changes / agree changes, even for individual clients, where there is no financial impact, no negative impact on an individual client and is within the service specification commissioned 	End of December 2020	Service Manager CYP Commissioning	High

Key area	Deliverables	Expected completion date	Owner(s)	Rating Level
Joint arrangements between Dudley Council and Dudley CCG	<ul style="list-style-type: none"> • Exploration of Integrated Community Equipment Services scope to support children with disabilities • Focussed discussions with Dudley ICP in relation to support services which are joint funded (OT / SALT / physiotherapy) and scope to review funding arrangements in line with the demand for provision and spread across the Borough 	End of February 2021	ICH Commissioning Resource ICP Lead Dudley Council Lead for ICES (Head of A&P for Adult Social Care)	Medium
Post 16 provision	<ul style="list-style-type: none"> • Formal arrangements with all post 16 independent providers • Parallel programme with the PFA Strategy to align priorities into EHCP's and Provider arrangements (e.g. reviews of pupils in line with outcomes and pupil aspirations linked to wider Adulthood life) • Explore any in-Borough opportunities to develop Independent Living twinned with an Education offer to reduce the need for expensive Out of Area Residential Placements 	End of December 2020 June 2021 June 2021	Service Manager CYP Commissioning Head of DDS / Head of ICH Head of DDS / Managing Director Black Country CCG / Head of ICH	High Medium Medium

Key area	Deliverables	Expected completion date	Owner(s)	Rating Level
Quality Provision	<ul style="list-style-type: none"> • Embed Quality Assurance into all Independent contracted provision consistent with the already established QA Framework within Adult Social Care and Children's Social Care - in line with the ICH restructure 	October 2021	Head of ICH	Medium
	<ul style="list-style-type: none"> • Explore joint funding of QA post(s) as part of the wider ICH QA function with a focus on SEND provision 	June 2021	Head of ICH ICP Quality Assurance Lead Sue Nicholls post / role	Medium
Provider engagement and relationships	<ul style="list-style-type: none"> • Establish a formal market engagement programme for both Maintained and Independent Special School Provision in line with the wider ICH and Health engagement activity 	April 2021	Market Engagement Officer Dudley Council	Medium

Support for the child and wider family network

Outcome 7: Holistic support mechanisms for children with disabilities and wider family

Outcome 8: Child and parents voice is fundamental to service development and ongoing provision

Key area	Deliverables	Expected completion date	Owner(s)	Rating Level
Short Breaks for children with disabilities	<ul style="list-style-type: none"> Review of jointly funded short breaks for children with disabilities Engagement with children / parents and providers to shape services Development of a new model / service New service model in place 	<p>March 2021</p> <p>Ongoing</p> <p>August 2021</p> <p>March 2022</p>	<p>Service Manager CYP Commissioning / CYP Commissioning Lead (Dudley CCG)</p> <p>Dudley CVS Children's Lead / Commissioning Officer CYP Commissioning</p> <p>Commissioning Officer CYP Commissioning / CYP Commissioning Lead (Dudley CCG) / Dudley ICP CYP Lead</p>	Medium
Children / Parents and Carers Voices and Views	<ul style="list-style-type: none"> Embed ongoing feedback into all commissioned services / development and reviews (where appropriate) Establish regular feedback as part of commissioning arrangements with a specific focus on the voice of the child and parents in relation to Quality Assurance and provision of services to meet outcomes 	Ongoing	<p>Commissioning Officer CYP Commissioning / Dudley CVS CYP Lead</p> <p>Commissioning Officer CYP Commissioning / Dudley CVS CYP Lead / Dudley Council QA Lead</p>	Medium

Key area	Deliverables	Expected completion date	Owner(s)	Rating Level
All Age Commissioning Pathways	<ul style="list-style-type: none"> • Explore joint commissioning opportunities to develop all age pathways for children with disabilities into adulthood and beyond • Development of a range of proposed models in conjunction with Providers and children / parents • Dudley Council / Dudley CCG and Dudley ICP to explore a range of funding envelopes and mechanisms crossing designated age range budgets to support strong independence models 	<p>March 2021</p> <p>May 2021</p> <p>May 2021</p>	Head of ICH / Head of DDS / Managing Director Black Country CCG / Assistant Director - Education and Family Solutions / Dudley ICP CYP Lead / Dudley ICP Adults Lead	Medium
Transport options	<ul style="list-style-type: none"> • Develop the Independent Travel Training offer within Dudley for children with SEN in line with the PFA strategy 	June 2021	Strategic Manager CYP Commissioning / Travel and Transport Team Manager / Road Safety Services	Medium

